

# Appendix B. Action Plan, Outdoor Recreation and Conservation Plan

February 2026



Topic 1 – Exceptional Outdoor Recreation Experiences				
Goal 1.1 – Accommodate outdoor recreation visitors from outside of the region while maintaining high quality outdoor recreation experiences for locals.				
Strategy	Team/Partners	Funding	Priority 1-3	Location
<p>Strategy 1.1.1 – Direct visitors toward areas that can accommodate them.</p> <p><i>ACTIONS:</i></p> <ol style="list-style-type: none"> <li>Adopt methodology and metrics for analyzing carrying capacity of outdoor recreation sites, trail systems and travel routes taking into consideration natural resources, wildlife, infrastructure capacity, and local resident user experience.</li> <li>Based on the results of the carrying capacity analysis, list and map areas that could accommodate more visitors with acceptable levels of impacts on natural resources, infrastructure capacity, and user experience.</li> <li>Implement action steps under Strategy 3.1.2. related to improving the collection and organization of outdoor recreation use data.</li> <li>Develop talking points and educational materials intended to direct visitors to areas that have capacity to accommodate them.</li> <li>Improve the functionality and capacity of existing trailheads and developed recreation sites to accommodate increasing use.</li> </ol>	<p>Mesa Verde Country Colorado Parks and Wildlife Colorado Tourism Office Municipalities in Dolores and Montezuma County BLM USFS</p>	<p>Colorado Parks and Wildlife Colorado Tourism Office</p>		<p>Montelores Region</p>
<p>Strategy 1.1.2 – Maintain opportunities for high quality dispersed camping experiences. <i>ACTIONS:</i></p> <ol style="list-style-type: none"> <li>Map and inventory dispersed camping areas with the following data attributes: <ul style="list-style-type: none"> <li>areas that see high levels of dispersed camping use</li> <li>areas where dispersed camping is allowed and also have low levels of camping use.</li> </ul> </li> <li>Rank the quality and suitability of existing dispersed camping areas in order to identify areas where dispersed camping should continue as is, be expanded, or be reduced.</li> <li>Support the implementation and enforcement of current BLM and USFS regulations allowing dispersed camping. For example, USFS regulations allow camping within 300 feet of system roads.</li> <li>Install signage at entrance portals to dispersed camping areas regarding rules and regulations around dispersed camping including travel management regulations related to dispersed camping.</li> <li>Match community organizations to the tasks of maintenance in dispersed camping areas and stewardship education.</li> </ol>	<p>USFS BLM Colorado Parks and Wildlife San Juan Mountains Association Montezuma County Dolores County</p>			<p>USFS and BLM land</p>

Topic 1 – Exceptional Outdoor Recreation Experiences				
Goal 1.1 – Accommodate recreation visitors from outside of the region while maintaining high quality outdoor recreation experiences for locals. (Cont.)				
Strategy	Team/Partners	Funding	Priority 1-3	Location
<p>Strategy 1.1.3 – Make improvements to trails infrastructure and associated access and trailhead infrastructure to accommodate the growing regional population.</p> <p>ACTIONS:</p> <ol style="list-style-type: none"> <li>Support efforts to plan for and build trails and pathways that connect municipalities to BLM, USFS and National Park Service trails. Examples include Dolores Overlook, Rio Grande Southern Trail, Black Goat Trail, and Paths to Mesa Verde.</li> <li>Encourage trails groups and interested users to explore at the conceptual planning level and communicate to federal land agencies the emerging and future needs for motorized recreation. Examples of emerging and future needs could include an additional open OHV play areas similar to those in Mud Springs RMZ, adding travel routes or modifying existing routes for wider OHVs, and accommodating E-bikes.</li> <li>Encourage trails groups and interested users to explore at the conceptual planning level and communicate to federal land agencies the emerging and future needs for non-motorized travel such as connections between existing trails, additional trailhead facilities, and connections along longer regional routes for mountain bike packing and touring.</li> <li>Encourage trails groups and interested users to explore at the conceptual planning level and communicate to federal land agencies the emerging and future needs for non-motorized and motorized winter travel.</li> </ol>	<p>SWCCA Mancos Trails Group San Juan Trail Riders Rico Trails Alliance Southwest Colorado Cycling Association Chicken Creek Nordic USFS BLM Local Governments CDOT</p>	<p>Colorado Parks and Wildlife GOCO National Forest Foundation</p>		<p>Montezuma County Dolores County</p>
<p>Strategy 1.1.4 – Explore opportunities to expand and improve recreation access to the Dolores River from Rico to McPhee Reservoir. ACTIONS:</p> <ol style="list-style-type: none"> <li>Develop a boater access to the Dolores River in West Fork confluence area designed to accommodate trailered boat access and if necessary, acquire land for it.</li> <li>Improve public-owned access to the Dolores River, for example, Dolores State Wildlife Area, to support river recreation from Rico to McPhee Reservoir.</li> <li>Develop on-river signage showing public land where boaters may land.</li> <li>Develop a printable online river guide map of the Dolores River from Rico to McPhee Reservoir.</li> </ol>	<p>Dolores River Boating Advocates Colorado Parks and Wildlife CDOT USFS Town of Dolores</p>	<p>Colorado Parks and Wildlife GOCO</p>		<p>Dolores River corridor from Rico to McPhee Reservoir</p>
<p>Strategy 1.1.5 – Develop low-effort, easy-to-find attractions for tourists.</p> <p>ACTIONS:</p> <ol style="list-style-type: none"> <li>Cortez: South Broadway gateway, parking area, kiosk and easy trail to edge of Hawkin’s Preserve.</li> <li>During the planning and development process, include an operations and maintenance plan and ongoing funding strategy.</li> </ol>	<p>City of Cortez Colorado Department of Transportation Montezuma County</p>	<p>CDOT LOR Foundation GOCO</p>		<p>South Broadway, Cortez</p>

Topic 2 – Equitable Access to Outdoor Recreation				
Goal 2.1 – Increase outdoor recreation participation by historically underrepresented populations.				
Strategy	Team/Partners	Funding	Priority 1-3	Location
<p>Strategy 2.1.1 – Work with youth and adult outdoors organizations to conduct an inventory and gap analysis and to facilitate networking among organizations to fill unmet needs. ACTIONS:</p> <ul style="list-style-type: none"> <li>a. Conduct a survey to identify demands and needs, ideally undertaken by a community organization such as Montezuma Inspire Coalition.</li> <li>b. Explore potential for including outdoor recreation in youth mentorship programs.</li> <li>c. Coordinate with Pueblo Community College on outdoor recreation educational programs.</li> <li>d. Explore the need for transportation for underrepresented populations to get to and from outdoor recreation sites.</li> </ul>	<p>Montezuma Inspire Coalition and its partners (for example, High Desert DEVO) Campañeros  Montezuma County  Dolores County  Colorado Parks and Wildlife  Ute Mountain Ute Tribe  Backcountry Horsemen  Trout Unlimited  Pueblo Community College  Outdoors Empowered Network</p>			<p>Montezuma County  Dolores County</p>
<p>Strategy 2.1.2 - Support entities and efforts focused on reducing the cost and increasing the accessibility of outdoor gear. ACTIONS:</p> <ul style="list-style-type: none"> <li>a. Messaging and outreach to support and promote available gear lending</li> <li>b. Expand and diversify the inventory of gear available for loan and locations where it can be picked up.</li> <li>c. Explore potential for sponsorship programs for low-income households and enrolled students.</li> </ul>	<p>Montezuma Inspire Coalition and its partners  Mancos Gear Share  School Community Youth Collaborative  Outdoor equipment retailers and manufacturers in Montezuma County or Dolores County  Outdoors Empowered Network</p>			<p>Montezuma County  Dolores County</p>
<p>Strategy 2.1.3 - Engage regional non-profits and businesses to help fund organizations and programs aimed at increasing outdoor recreation by historically underrepresented populations. ACTIONS:</p> <ul style="list-style-type: none"> <li>a. Support existing youth and senior programs.</li> <li>b. Invest resources in building the trust of those who most need the programs.</li> </ul>	<p>Montezuma Inspire Coalition and its partners  Conservation Legacy  Colorado Parks and Wildlife  Outdoors Empowered Network</p>			<p>Montezuma County  Dolores County</p>

Topic 2 – Equitable Access to Outdoor Recreation				
Goal 2.2 – Increase outdoor recreation visitation by individuals with disabilities.				
Strategy	Team/Partners	Funding	Priority 1-3	Location
<p>Strategy 2.2.1 - Convene regional adaptive sports organizations and disabled veterans groups to strengthen relationships and share knowledge about getting people with disabilities recreating outdoors. ACTIONS:</p> <ul style="list-style-type: none"> <li>a. Develop a consolidated inventory and contact list of adaptive sports organizations.</li> <li>b. Develop a consolidated inventory and contact list of disabled veterans organizations.</li> <li>c. Conduct a needs assessment to identify service gaps that need to be filled in order to increase visitation by individuals with disabilities.</li> <li>d. Convene a regional summit aimed at strengthening the network of adaptive sports entities and initiate coordinated projects.</li> </ul>	<p>Telluride Adaptive Sports Program</p> <p>Adaptive Sports Association</p> <p>Montezuma County Veterans Services</p> <p>VFW</p> <p>Department of Disabled Veterans</p> <p>Mancos Trails Group</p> <p>Rico Trails Alliance</p> <p>Southwest Colorado Cycling Association</p>			<p>Montezuma County</p> <p>Dolores County</p>
<p>Strategy 2.2.2 - Coordinate between adaptive sports organizations and those who provide transportation for people with disabilities to fill unmet transportation needs. ACTIONS:</p> <ul style="list-style-type: none"> <li>a. Develop a consolidated inventory and contact list of organizations who provide transportation for individuals with disabilities.</li> <li>b. Convene a regional summit aimed at strengthening the network of adaptive sports entities and initiate coordinated projects.</li> </ul>	<p>Telluride Adaptive Sports Program</p> <p>Adaptive Sports Association</p> <p>Montezuma County Veterans Services</p> <p>VFW</p> <p>Department of Disabled Veterans</p>			<p>Montezuma County</p> <p>Dolores County</p>
<p>Strategy 2.2.3 - Work with regional adaptive sports organizations to access and leverage funding that increases outdoor recreation opportunities for people with spinal cord injury disabilities. ACTIONS:</p> <ul style="list-style-type: none"> <li>a. Create a directory of entities who provide funding for adaptive sports and identify sources that may fund outdoor recreation programs.</li> <li>b. Convene a regional summit aimed at strengthening the network of adaptive sports entities and initiated coordinated projects.</li> </ul>	<p>Telluride Adaptive Sports Program</p> <p>Adaptive Sports Association</p> <p>Montezuma County Veterans Services</p> <p>VFW</p> <p>Department of Disabled Veterans</p>			<p>Montezuma County</p> <p>Dolores County</p>

Topic 2 – Equitable Access to Outdoor Recreation				
Goal 2.2 – Increase outdoor recreation visitation by individuals with disabilities. (Cont.)				
Strategy	Team/Partners	Funding	Priority 1-3	Location
<p>Strategy 2.2.4 - Develop and promote digital and/or print maps of ADA accessible outdoor recreation facilities in the region. ACTIONS:</p> <ul style="list-style-type: none"> <li>a. Explore ADA facility mapping available in COTREX, field verify and submit corrections to CPW as needed.</li> <li>b. Conduct a survey of outdoor recreation facility providers in order to inventory ADA accessible outdoor recreation facilities.</li> <li>c. Ensure that digital material is accessible.</li> </ul>	<p>Telluride Adaptive Sports Program Adaptive Sports Association Montezuma County Veterans Services VFW Department of Disabled Veterans USFS</p>			<p>Montezuma County Dolores County</p>
<p>Strategy 2.2.5 - Explore the feasibility of developing trails in nature that follow the Architectural Barriers Act (ABA) trail design guidelines and that are served by ADA accessible toilets and adequate parking. ACTIONS:</p> <ul style="list-style-type: none"> <li>a. Beginning with the inventory created in Strategy 2.2.4, identify where existing ADA accessible sites can be improved and/or expanded to add an ADA or ABA accessible trail or improve/expand an existing one. An example of existing ADA facilities is Cabin Campground day-use area.</li> <li>b. Explore potential to develop adaptive-specific mountain bike trails to existing networks.</li> <li>c. Participate in municipal parks, open space, trails and recreation planning processes.</li> </ul>	<p>USFS BLM Telluride Adaptive Sports Program Adaptive Sports Association Montezuma County Veterans Services VFW Department of Disabled Veterans Regional non-profit trails organizations</p>			<p>Montezuma County Dolores County</p>
<p>Strategy 2.2.6 – Develop a project plan aimed specifically at siting and building ADA accessible toilets. ACTIONS:</p> <ul style="list-style-type: none"> <li>a. Beginning with the inventory created in Strategy 2.2.4, identify places that have potential for outdoor recreation opportunities for disabled individuals but that do not have an ADA toilet.</li> <li>b. Use the needs assessment in 2.2.1 to prioritize locations for ADA toilets and convey this information to federal lands agencies.</li> </ul>	<p>USFS BLM Colorado Parks and Wildlife Telluride Adaptive Sports Program Adaptive Sports Association Montezuma County Veterans Services VFW Department of Disabled Veterans</p>			<p>Montezuma County Dolores County</p>

Topic 3 – Conservation of Natural and Heritage Resources				
Goal 3.1 – Manage the near-term and long-term impacts of outdoor recreation on natural resources, heritage resources, and outdoor recreation infrastructure.				
Strategy	Team/Partners	Funding	Priority 1-3	Location
<p>Strategy 3.1.1 – Implement stewardship education regarding natural resource, heritage resource and wildlife conservation. ACTIONS:</p> <ol style="list-style-type: none"> <li>Strategic design and placement of interpretive signs and kiosks (e.g. at USFS trailhead and entrance portal locations that can support signage).</li> <li>Develop public outreach, education regarding seasonal closures of outdoor recreation areas.</li> <li>Develop public outreach, education regarding “Leave No Trace” and “Tread Lightly”.</li> <li>Complete these actions regarding dispersed camping (also see Strategy 1.1.2 regarding dispersed camping): <ul style="list-style-type: none"> <li>Install signage at entrance portals to dispersed camping areas regarding rules and regulations around dispersed camping including travel management regulations.</li> <li>Match community organizations to the tasks of maintenance and stewardship education in dispersed camping areas.</li> </ul> </li> </ol>	<p>Mesa Verde Country Colorado Parks and Wildlife BLM USFS Stay the Trail San Juan Mountains Association Conservation Legacy/Southwest Conservation Corps Southwest Colorado Canyons Alliance Care for Colorado Coalition Colorado Tourism Office Leave No Trace Volunteers Outdoors Colorado</p>	<p>Colorado Tourism Office</p>		<p>Montezuma County Dolores County</p>
<p>Strategy 3.1.2 – Improve and expand the collection of outdoor recreation use and heritage site visitation data. ACTIONS:</p> <ol style="list-style-type: none"> <li>Explore the use of commercial data sources to describe outdoor recreation use patterns (for example, cell phone data, Strava, Trail Forks).</li> <li>Take periodic traffic counts on USFS collector roads accessing entire recreation areas.</li> <li>Continue to take counts in key places where counts have been taken in past years to show long term trends (e.g. BLM trails, boating on Lower Dolores, McPhee launches, Manco State Park attendance).</li> </ol>	<p>Mancos Trails SWCCA Rico Trails Alliance BLM USFS Colorado Parks and Wildlife Montezuma County Road and Bridge</p>	<p>Colorado Office of Outdoor Recreation Colorado Parks and Wildlife</p>		<p>USFS and BLM land</p>

Topic 3 – Conservation of Natural and Heritage Resources				
Goal 3.1 – Manage the near-term and long-term impacts of outdoor recreation on natural resources, heritage resources, and outdoor recreation infrastructure. (Cont.)				
Strategy	Team/Partners	Funding	Priority 1-3	Location
<p>Strategy 3.1.3 – Use the best available science and information to gauge impacts of outdoor recreation use on natural resources, including wildlife populations, and heritage resources. ACTIONS:</p> <p>a. Analyze the recreation use data that will be collected by implementing Strategy 3.1.2 in light of existing GIS coverages and other data including but not limited to the following:</p> <ul style="list-style-type: none"> <li>• lands and waters with high conservation value</li> <li>• fish and wildlife habitat</li> <li>• stability of fish and wildlife populations</li> <li>• established outdoor recreation infrastructure (road access, trailheads, parking, toilets, signage, campgrounds, put-ins, boat ramps)</li> <li>• high use outdoor recreation areas</li> <li>• natural resources that are sensitive to impacts of outdoor recreation</li> <li>• already-mapped cultural resources</li> </ul>	<p>Colorado Parks and Wildlife BLM USFS Montezuma County GIS</p>	<p>Colorado Parks and Wildlife</p>		<p>USFS and BLM land</p>
<p>Strategy 3.1.4 – Rehabilitate resources that have been degraded by outdoor recreation or other impacts.</p> <p>a. Identify areas heavily infested with noxious weeds and other non-native vegetation and implement weed management as needed.</p> <p>b. Prioritize rehabilitation of natural resources on lands and waters with high conservation value.</p> <p>c. Identify areas for potential fish and wildlife habitat rehabilitation that have been heavily impacted by outdoor recreation or natural disasters and other natural events.</p> <p>d. Identify, close and rehabilitate selected unauthorized routes and trails on public lands.</p> <p>e. Rehabilitate degraded dispersed camping areas and make improvements to reduce the impacts of future camping in these areas.</p> <p>f. Identify areas where fence removal could convey multiple benefits including to outdoor recreation and wildlife.</p> <p>g. Identify outdoor recreation infrastructure such as toilets, trailheads and developed recreation sites that have been degraded and provide the needed maintenance or improvements.</p>	<p>USFS BLM San Juan Mountains Association SWCCA Colorado Parks and Wildlife Mancos Trails San Juan Trail Riders Rico Trails Alliance Volunteers Outdoors Colorado</p>			<p>USFS and BLM land</p>

Topic 3 – Conservation of Natural and Heritage Resources				
Goal 3.1 – Manage the near-term and long-term impacts of outdoor recreation on natural resources, heritage resources, and outdoor recreation infrastructure. (Cont.)				
Strategy	Team/Partners	Funding	Priority 1-3	Location
<p>Strategy 3.1.5 – Coordinate with regional non-profits to advance complementary conservation goals and strategies while avoiding duplication and conflicting efforts.</p> <ul style="list-style-type: none"> <li>a. Work with regional non-profits to develop recommendations to land management agencies that are coordinated and not in conflict.</li> <li>b. Develop shared annual or semi-annual events/programs with regional conservation non-profits.</li> <li>c. Coordinate with regional non-profits on complementary conservation projects and programs.</li> <li>d. Coordinate appropriate funding efforts to prevent overlapping efforts or competition for funding.</li> <li>e. Coordinate with regional organizations to share conservation and recreation mapping resources.</li> </ul>	<p>USFS BLM Montezuma Land Conservancy Colorado Parks and Wildlife Dolores Watershed Collaborative Montezuma County Dolores River Boating Advocates Backcountry Hunters &amp; Anglers Southwest Colorado Canyons Alliance Other conservation organizations</p>			<p>Montezuma County Dolores County</p>
<p>Strategy 3.1.6 – Establish, support and promote conservation and recreation “strike teams” to be deployed for restoration projects and maintenance throughout the region.</p> <ul style="list-style-type: none"> <li>a. Develop a start-up and three-year operating plan and budget for the conservation and recreation strike teams.</li> <li>b. Develop a funding strategy for start-up and ongoing operations.</li> </ul>	<p>Colorado Parks and Wildlife USFS BLM Conservation Legacy / Southwest Conservation Corps</p>	<p>Colorado Parks and Wildlife</p>		<p>Montezuma County Dolores County</p>

Topic 3 – Conservation of Natural and Heritage Resources				
Goal 3.2 – Increase outdoor recreation and conservation stewardship on federal and non-federal public lands and on private lands.				
Strategy	Team/Partners	Funding	Priority 1-3	Location
Strategy 3.2.1 – Protect and enhance ecosystems with high biodiversity and/or priority habitats.	USFS BLM Colorado Parks and Wildlife	Colorado Parks and Wildlife		Montezuma County Dolores County
Strategy 3.2.2 – Engage trails group volunteers at a broader level for outdoor recreation and conservation projects beyond trail construction and maintenance to potentially include natural resources management and stewardship. ACTIONS: a. Create a trails group, grazing operators, outfitters key contacts directory b. Convene trails groups for a trails summit c. Present list of outdoor recreation and conservation projects developed in Strategy 4.1.2 and gauge interest.	Southwest Colorado Cycling Association Mancos Trails Group Rico Trails Alliance Backcountry Horsemen San Juan Trail Riders Chicken Creek Nordic Conservation Legacy/Southwest Conservation Corps San Juan Mountains Association	Mancos Valley Resources		Montezuma County Dolores County
Strategy 3.2.3 – Identify and develop a list of outdoor recreation and conservation projects or tasks with which volunteers could help and be effective. ACTIONS: a. Convene federal lands agencies and list outdoor recreation and conservation projects that include tasks that are appropriate to enlist the help of volunteers. Below are tasks that could be assigned to volunteer groups: <ul style="list-style-type: none"> <li>• Develop rack cards and posters for stewardship messaging</li> <li>• Leave no trace and tread lightly education and outreach</li> <li>• Use social media to spread stewardship messaging</li> <li>• Mascot and slogan (“woods the owl”)</li> </ul> b. Outreach to nonprofits to identify outdoor recreation and conservation projects that include tasks that are appropriate to enlist volunteers.	Forest Service BLM Cortez Cultural Center High schools Local businesses Montezuma Inspire Coalition San Juan Trail Riders San Juan Mountains Association Trout Unlimited Volunteers Outdoors Colorado Backcountry Hunters and Anglers Mountain Studies Institute	Colorado Parks and Wildlife		USFS and BLM land

Topic 3 – Conservation of Natural and Heritage Resources				
Goal 3.2 – Increase outdoor recreation and conservation stewardship on federal and non-federal public lands and on private lands. (Cont.)				
Strategy	Team/Partners	Funding	Priority 1-3	Location
Strategy 3.2.4 – Reinforce opportunities for voluntourism. ACTIONS: a. Develop activities at special events such as Dolores Riverfest, Escalante Days, Burrow Fest, 12 Hours of Mesa Verde.	Mesa Verde Country Event coordinators Southwest Colorado Canyons Alliance	Colorado Tourism Office		Montezuma County Dolores County
Strategy 3.2.5 – Incentivize voluntary conservation activities on private lands or non-federal public lands with technical and financial support.	Colorado Parks and Wildlife Montezuma County Dolores County	Colorado Parks and Wildlife GOCO Keep it Colorado (KIC)		Montezuma County Dolores County

Topic 3 – Conservation of Natural and Heritage Resources				
Goal 3.3 – Continue to collaborate with federal lands managers for multiple use management.				
Strategy	Team/Partners	Funding	Priority 1-3	Location
<p>Strategy 3.3.1 – Engage the ranching community and grazing permittees in stewardship education efforts. ACTIONS:</p> <ul style="list-style-type: none"> <li>a. Host annual community event in order to educate recreation users interfacing with grazing and about cultural and economic benefits of the livestock industries (e.g. “cattlemen’s picnic” or “chuckwagon dinner”).</li> <li>b. Engage grazing permittees to list and describe the impacts to their operations from outdoor recreation and conservation activities.</li> <li>c. Post stewardship messaging and information at available USFS kiosks.</li> </ul>	<p>Livestock grazing lease holders</p> <p>Trails groups</p> <p>CSU county extension offices</p> <p>San Juan Mountains Association</p> <p>Montezuma County</p> <p>Dolores County</p>	<p>Colorado Tourism Office</p> <p>Colorado Parks and Wildlife</p>		<p>Montezuma County</p> <p>Dolores County</p>
<p>Strategy 3.3.2 – Explore the potential for agricultural-based conservation or restoration projects.</p> <ul style="list-style-type: none"> <li>a. Engage the ranching community and grazing permittees to identify well-supported conservation or restoration project that is feasible in the near term.</li> </ul>	<p>Livestock grazing lease holders</p> <p>CSU county extension offices</p> <p>Colorado Parks and Wildlife</p> <p>Montezuma County</p> <p>Dolores County</p>			
<p>Strategy 3.3.3 – Provide non-binding insights and recommendations to land managers engaged in outdoor recreation and conservation planning or policy decisions in Dolores County and Montezuma County.</p>	<p>Colorado Parks and Wildlife</p> <p>BLM</p> <p>USFS</p>			<p>USFS and BLM land</p>

Topic 4 – Capacity, Workforce and Funding for Conservation and Outdoor Recreation Management and Infrastructure				
Goal 4.1 – Develop an advisory outdoor recreation and conservation projects plan.				
Strategy	Team/Partners	Funding	Priority 1-3	Location
Strategy 4.1.1 – Collaborate with the trails groups and conservation groups working in Dolores County and Montezuma County to develop successful and well-supported project proposals.	SWCCA Mancos Trails Group Rico Trails Alliance San Juan Trail Riders Chicken Creek Nordic Mesa Verde Backcountry Horsemen San Juan Mountains Association Trout Unlimited	GOCO Telluride Foundation Dolores Cnty. Development Corporation Colorado Parks and Wildlife		Montezuma County Dolores County
Strategy 4.1.2 – Establish a list of top priority outdoor recreation and conservation projects in the region with planning level cost estimates and, at the request of project stakeholders, lead a regionally coordinated approach to funding and implementing the projects. ACTIONS: a. Develop criteria and procedures for ranking the level of priority of outdoor recreation and conservation project ideas and proposals. b. Match the projects and major tasks listed in the Outdoor Recreation and Conservation Plan to potential funding sources from outside of the land management agencies. c. Coordinate among Montelores Communities to avoid competing for same funding sources.	USFS BLM Colorado Parks and Wildlife Municipalities	Colorado Parks and Wildlife		Montezuma County Dolores County
Strategy 4.1.3 – Seek formal support for the Outdoor Recreation and Conservation Plan from local governments and other strategic partners. ACTIONS: a. Present the draft Outdoor Recreation and Conservation Plan to Montelores local governments and ask for a statement of formal support. b. Develop a working relationship regarding outdoor recreation and conservation with the Ute Mountain Ute Tribe and Southern Ute Tribe.	Montezuma County Dolores County Municipalities Ute Mountain Ute Tribe Southern Ute Indian Tribe USFS BLM Colorado Parks and Wildlife	Colorado Parks and Wildlife		Montezuma County Dolores County

Topic 4 – Capacity, Workforce and Funding for Conservation and Outdoor Recreation Management and Infrastructure				
Goal 4.2 – Develop and implement a funding strategy for outdoor recreation and conservation projects.				
Strategy	Team/Partners	Funding	Priority 1-3	Location
<p>Strategy 4.2.1 -- Develop ongoing revenue sources, other than user fees, to leverage toward implementing the Outdoor Recreation and Conservation Plan.</p> <p>ACTIONS:</p> <ul style="list-style-type: none"> <li>a. Work with state agencies to explore the feasibility of a statewide mountain bike registration program.</li> <li>b. Explore the potential for a “round to the nearest dollar” fund raising tactic at restaurants and retailers in the region.</li> <li>c. Explore the potential for posting donation QR codes at key outdoor recreation sites.</li> <li>d. Gauge community support for a lodging tax increase or a sales tax to help pay for outdoor recreation infrastructure maintenance and improvements.</li> <li>e. Explore fundraising options through businesses operating in Montezuma County or Dolores County.</li> <li>f. Develop financial structure for managing revenues collected for outdoor recreation and conservation.</li> <li>g. Explore revenue sources for EMS and search and rescue providers.</li> </ul>	<p>Colorado Parks and Wildlife Municipalities Montezuma County Dolores County BLM Forest Service</p>			<p>Montezuma County Dolores County</p>
<p>Strategy 4.2.2 -- Inventory funding sources and find funding partners who support the goals in the Outdoor Recreation and Conservation Plan. ACTIONS:</p> <ul style="list-style-type: none"> <li>a. Build partnerships between land management agencies and non-profit fiscal agents.</li> <li>b. Match the projects and major tasks listed in the Outdoor Recreation and Conservation Plan to potential funding sources from outside of the land management agencies.</li> </ul>	<p>Colorado Parks and Wildlife Municipalities BLM Forest Service</p>			<p>National scale</p>
<p>Strategy 4.2.3 – Position Montelores Coalition as fiscal agent for grants on projects that align with Coalition goals. ACTIONS:</p> <ul style="list-style-type: none"> <li>a. Establish the administrative capacity within Montelores Coalition to be a fiscal agent for regional projects.</li> <li>b. Outreach to land management agencies and local governments to describe the available services.</li> </ul>	<p>Colorado Parks and Wildlife Montezuma County Dolores County Municipalities USFS BLM</p>			<p>National scale</p>

Topic 4 – Capacity, Workforce and Funding for Conservation and Outdoor Recreation Management and Infrastructure				
Goal 4.3 – Implement workforce development services that meet the needs of job seekers and public lands agencies as well as other entities who employ outdoor recreation maintenance, outdoor recreation management and natural resource conservation personnel.				
Strategy	Team/Partners	Funding	Priority 1-3	Location
<p>Strategy 4.3.1 – Work with higher education institutions and conservation corps to develop workforce development programs and create employment pathways in outdoor recreation management and natural resource conservation. ACTIONS:</p> <ul style="list-style-type: none"> <li>a. Engage with Pueblo Community College and its Forestry, Wildfire Mitigation and Natural Resources Program to create career pathways in Montezuma County and Dolores County.</li> <li>b. Explore opportunities to engage with the Career and Technical Education program at Montezuma-Cortez High School to establish career pathways in natural resources and public lands management.</li> <li>c. Connect with and draw curricula and best practices from universities such as Montana Tech which have developed career pathways programs in natural resources sciences and professions.</li> </ul>	<p>Pueblo Community College  San Juan Community College  Montezuma-Cortez High School  Dolores High School  Dove Creek High School/Middle School  Mancos High School  Montezuma Inspire Coalition  Conservation Legacy/Southwest Conservation Corps  Southwest Colorado Education Collaborative</p>	<p>Colorado Department of Labor and Employment  Region 9 Economic Development</p>		<p>Four Corners</p>

Topic 5 – Outdoor Recreation Business Support				
Goal 5.1 – Provide assistance and support to outdoor recreation industry establishments and startups to fill market gaps and provide exceptional outdoor recreation experiences.				
Strategy	Team/Partners	Funding	Priority 1-3	Location
Strategy 5.1.1 – Identify market gaps and business opportunities for new outdoor recreation businesses. ACTIONS: <ol style="list-style-type: none"> <li>Identify potential funding for an outdoor recreation market and opportunity assessment</li> <li>Hire a market research firm to conduct a thorough inventory of outdoor recreation businesses, interview business owners, consult with USFS and BLM commercial recreation permitting staff to develop a business opportunity assessment.</li> <li>Establish an outreach program to present and share the results of the market research with businesses and interested entrepreneurs.</li> </ol>	Municipalities Mesa Verde Country Counties Chambers of commerce Cortez Retail Enhancement Association Backcountry Hunters & Anglers Trout Unlimited Region 9	Region 9 Startup Colorado Colorado Tourism Office Colorado OEDIT Cortez Retail Enhancement Association		Montezuma County Dolores County

Topic 5 – Outdoor Recreation Business Support				
Goal 5.2 – Provide assistance and support to visitor services establishments and startups serving outdoor recreation visitors.				
Strategy	Team/Partners	Funding	Priority 1-3	Location
Strategy 5.2.1 – Plan, design and implement regional wayfinding covering gateways into towns and directions to outdoor recreation sites, heritage destinations, downtowns, and public parking areas. ACTIONS: <ol style="list-style-type: none"> <li>Identify potential funding for planning and design</li> <li>Hire a wayfinding design and permitting specialist</li> <li>Develop a regional wayfinding plan that includes public involvement</li> <li>Develop a funding capital strategy including all partners</li> <li>Install the wayfinding system as funding is available</li> </ol>	Municipalities CDOT Counties Mesa Verde Country Chambers of commerce	Colorado Tourism Office LOR Foundation CDOT		Montezuma County Dolores County

Topic 5 – Outdoor Recreation Business Support				
Goal 5.3 – Use outdoor recreation marketing to help manage outdoor recreation and to help local businesses increase sales.				
Strategy	Team/Partners	Funding	Priority 1-3	Location
Strategy 5.3.1 – Offer visitors from out of the area a curated, high-quality outdoor recreation experience while also encouraging them to visit areas that can accommodate them.	USFS BLM Mesa Verde Country Chambers of commerce Municipalities	Colorado Tourism Office		Montelores region
Strategy 5.3.2 – Integrate outdoor recreation and heritage resource stewardship education into visitor communications. a. Provide visitor services businesses with stewardship talking points.	USFS BLM Mesa Verde Country Chambers of commerce Municipalities Care for Colorado Coalition Colorado Tourism Office Leave No Trace	Colorado Tourism Office		Montelores region